

**Appendix A – Allocation of capital and revenue budgets, earmarked reserves and policy proposals to service committees.**

<b>2021/22 Adults &amp; Health Committee MTFS pages 162,164,168</b>	<b>Exp £m</b>	<b>Inc £m</b>	<b>Revenue Budget £m</b>	<b>Capital Budget £m</b>	<b>Total Rev + Cap £m</b>
<b>Commissioning</b>	128.002	-36.923	<b>91.079</b>	-	<b>91.079</b>
<b>Adults Social Care Operations</b>	33.298	-5.333	<b>27.965</b>	0.379	<b>28.344</b>
<b>Public Health</b>	17.048	-17.048	<b>0</b>	-	<b>0</b>
<b>Directorate</b>				1.055	<b>1.055</b>
<b>Total</b>	<b>178.348</b>	<b>-59.304</b>	<b>119.044</b>	<b>1.434</b>	<b>120.478</b>
<b>Earmarked Reserves</b>		<b>Estimated Opening Balance as at 1st April 2021 £m</b>			
PFI Equalisation Reserve - Extra Care Housing		2.62			
Public Health		1.84			
Public Health (DHSC ringfenced Covid Grant)		5.04			

# Adults and Health Committee

## CAPITAL PROGRAMME 2021/22 - 2024/25

Scheme Description	Forecast Expenditure						Total Budget £000
	Prior Years £000	Budget 2021/22 £000	Budget 2022/23 £000	Budget 2023/24 £000	Budget 2024/25 £000		
<b>Committed Schemes - In Progress</b>							
<b>Adult Social Care Operations</b>							
Electronic Call Monitoring System	10	379	0	0	0		389
<b>Transformation</b>							
Care Act Phase 2	3,655	1,055	1,604	0	0		6,314
<b>Total Committed Schemes - In Progress</b>	<b>3,665</b>	<b>1,434</b>	<b>1,604</b>	<b>0</b>	<b>0</b>		<b>6,703</b>

Budget Policy Proposal	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
[67] Electronic Call Monitoring Reclamation	-245	-30		
[57] Investment in Adult Social Care	4,000	4,000	4,000	4,000
[82] Fixed Penalty Income target	118			
[59] Extra Care Housing – Catering / Restaurant Provision	300			
[58] Growth for Care Fees in Adult Social Care	2,441			
[61] Direction of travel for the Communities Team to focus more on the Intervention and Prevention Agenda to make cost savings, growth and future cost avoidance	-250	-500	-750	
[12] Reduce Base budget assigned to Community Grants	-50	-100		
[55] Pathfinder Cheshire East - Cheshire Community Action	-100			
[73] Learning Disabilities Future Service Development and Review	-750	-1,000	-1,250	

Budget Policy Proposal	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
[8] Direct Payments	-1,000			
[63] Day Opportunities Redesign, Strategy and Savings	-30	-70	-150	
[68] Cheshire Care Record	-138			
[48] Productivity and Efficiency in Adult Social Care		-500	-500	
[56] Mental Health Floating Support	-120			
[64] Mental Health Services Review	-500	-500		
[9] Continuing Healthcare Reviews	-500	-1,000	-500	
[35] Contract savings in the People Directorate	-500			
[52] Increased Useage of Digital Technology	-125			
[65] Review agreements linked to intermediate care beds	-268			

Budget Policy Proposal	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
[36] Client Income in the People Directorate	-100			
[60] Investment in Advocacy Service	112			

2021/22 Highways & Transport Committee MTFS page 173	Exp £m	Inc £m	Revenue Budget £m	Capital Budget £m	Total Rev + Cap £m
Strategic Transport & Parking	6.737	-6.569	0.168	0.459	0.627
Highways & Infrastructure	15.633	-5.178	10.455	84.915	95.370
HS2	0.720	-0.102	0.618	5.622	6.240
Total	23.090	70.949	11.241	90.966	102.237

# Highways and Transport Committee

CAPITAL PROGRAMME 2021/22 - 2024/25						
Scheme Description	Forecast Expenditure					Total Budget £000
	Prior Years £000	Budget 2021/22 £000	Budget 2022/23 £000	Budget 2023/24 £000	Budget 2024/25 £000	
<b>Committed Schemes - In Progress</b>						
<b>Highways and Infrastructure</b>						
A500 Dualling Scheme	8,503	825	0	0	0	9,328
A51/A500 Corridor Nantwich	237	13	0	0	0	250
A54/A533 Leadsmithy St, M'wich	129	335	99	0	0	563
A556 Knutsford to Bowdon	358	146	0	0	0	504
A6 MARR CMM - Disley	1,641	280	200	0	0	2,122
A6 MARR CMM Handforth	460	140	200	0	0	800
A6MARR Design Checks & TA	333	140	0	0	0	473
Air Quality Action Plan	328	44	0	0	0	372
Alderley Edge By-Pass Scheme	60,255	356	0	0	0	60,611
Car Parking Improvements (including Residents Parking	273	20	28	0	0	321
Congleton Link Road	69,289	4,654	2,111	3,383	11,005	90,443
Crewe Green Link Road PH2	24,898	850	0	0	0	25,748
Crewe Green Roundabout	7,021	240	238	0	0	7,500
Crewe HS2 Hub Project Dev	7,078	5,622	0	0	0	12,700
Flowerpot Phs 1 & pinch point	1,002	3,565	919	15	0	5,500
Highway Pothole/Challenge Fund	8,171	200	0	0	0	8,371
Highways Contract Team Programme Delivery	272	145	0	0	0	417
Highway S106 Schemes	993	494	34	0	0	1,520
Highway S278 Schemes	2,168	647	104	0	0	2,919
Hough Bridge	290	0	10	0	0	300
Jack Mills Way	280	20	0	0	0	300
Macclesfield Movement Strategy	31	0	69	0	0	100
Middlewich Eastern Bypass	12,955	12,563	0	0	0	25,518
Middlewich Rail Study	0	0	20	0	0	20
North-West Crewe Package	6,375	17,876	10,921	128	1,200	36,500
Old Mill Rd/ The Hill Junction	108	640	576	0	0	1,325
Parking Meters	0	350	0	0	0	350
Part 1 Claims	36	38	38	0	0	112
Pay and Display Parking Meters	531	89	0	0	0	620
Poynton Relief Road	17,163	17,326	6,638	349	9,180	50,657
Programme Management	659	100	0	0	0	759
Roundabout London Rd Holmes Chapel (S106)	75	339	189	0	0	603
Safer Roads Scheme A532	427	603	0	0	0	1,030
Safer Roads Scheme A536	450	1,777	83	0	0	2,310
Sustainable Travel Access Prog	1,445	1,679	0	0	0	3,124
Sydney Road Bridge	10,249	0	252	0	0	10,501
Winter Service Facility	299	109	436	0	0	843
<b>Total Committed Schemes - In Progress</b>	<b>244,784</b>	<b>72,224</b>	<b>23,165</b>	<b>3,875</b>	<b>21,385</b>	<b>365,433</b>
<b>New Schemes</b>						
<b>Highways and Infrastructure</b>						
Integrated Transport Block - LTP		1,987	1,987	1,987	1,987	7,948
Maintenance Block - LTP		8,409	8,409	8,409	8,409	33,636
Incentive Fund - LTP		1,751	1,751	1,751	1,751	7,004
Managing and Maintaining Highways		6,000	0	0	0	6,000
Traffic Signs and Bollards - LED Replacement		625	625	0	0	1,250
<b>Total New Schemes</b>		<b>18,772</b>	<b>12,772</b>	<b>12,147</b>	<b>12,147</b>	<b>55,838</b>
<b>Total Capital Schemes</b>	<b>244,784</b>	<b>90,996</b>	<b>35,937</b>	<b>16,022</b>	<b>33,532</b>	<b>421,271</b>

OFFICIAL

Budget Policy Proposal	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
[90] Community Transport	-25			
[88] Parking Strategy – Review of Charges	-327	-955		
[23] Urban Grass Cutting	-67			
[24] Improving customer experience – Highways correspondence	-50	-50		
[33] Commercialisation of the Highway Service Contract	-80			
[87] Carbon Reduction - Replacement of existing illuminated signs and bollards with LED units		30	-4	-31
[89] Local Supported Buses	-33	-117		

<b>2021/22 Children &amp; Families Committee MTFS pages 163,167-168</b>	<b>Exp £m</b>	<b>Inc £m</b>	<b>Revenue Budget £m</b>	<b>Capital Budget £m</b>	<b>Total Rev + Cap £m</b>
<b>Children's Social Care</b>	45.782	-2.860	<b>42.922</b>	-	<b>42.922</b>
<b>Education &amp; 16-19 Skills</b>	18.519	-2.414	<b>16.105</b>	22.683	<b>38.788</b>
<b>Prevention and Support</b>	8.691	-0.412	<b>8.279</b>	-	<b>8.279</b>
<b>Directorate</b>	1.108	-0.220	<b>0.888</b>	-	<b>0.888</b>
<b>Total</b>	<b>74.100</b>	<b>-5.906</b>	<b>68.194</b>	<b>22.683</b>	<b>90.877</b>

## Children and Families Committee

### CAPITAL PROGRAMME 2021/22 - 2024/25

Scheme Description	Forecast Expenditure					Total Budget £000
	Prior Years £000	Budget 2021/22 £000	Budget 2022/23 £000	Budget 2023/24 £000	Budget 2024/25 £000	
<b>Committed Schemes - In Progress</b>						
<b>Children's Social Care</b>						
Foster Carer Capacity Scheme	0	0	283	0	0	283
<b>Education and 14-19 Skills</b>						
Adelaide Academy	30	317	0	0	0	347
Congleton Planning Area	813	787	2,400	0	0	4,000
Devolved Formula Grant	6,269	537	390	385	370	7,951
Elworth CoE Primary School	1,191	325	0	0	0	1,515
Expansion of Park Lane School	1,372	1,271	0	0	0	2,643
Holmes Chapel Planning Area	50	1,950	0	0	0	2,000
Macclesfield Planning Area - Secondary	500	2,950	0	0	0	3,450
Middlewich Planning Area	0	750	750	0	0	1,500
Monks Coppenhall SEN Expansion	0	100	0	0	0	100
Nantwich Planning Area - Primary	0	800	900	1,800	0	3,500
Nantwich Planning Area - Secondary	200	250	250	0	0	700
Puss Bank SEN Expansion	472	52	0	0	0	524
Sandbach High School - Basic Need	691	432	0	0	0	1,123
Schools Condition Capital Grant	5,532	2,179	1,560	1,560	1,400	12,231
SEN Placement Expn - Phase 2	100	1,835	0	0	0	1,935
Special Provision Fund Capital Grant	193	830	0	0	0	1,023
St Johns CoE Primary School	338	138	0	0	0	476
Wilmslow High School BN	1,007	6,300	4,725	0	0	12,032
Wilmslow Primary Planning Area	0	0	1,400	0	0	1,400
<b>Prevention and Early Help</b>						
Ash Grove Nursery Expansion	196	30	0	0	0	226
Beechwood Nursery Expansion	101	600	0	0	0	701
Early Years Sufficiency Capital Fund	847	0	290	0	0	1,137
<b>Total Committed Schemes - In Progress</b>	<b>19,902</b>	<b>22,433</b>	<b>12,949</b>	<b>3,745</b>	<b>1,770</b>	<b>60,799</b>
<b>New Schemes</b>						
<b>Education and 14-19 Skills</b>						
Shavington Planning Area - Secondary	0	250	1,250	1,000	0	2,500
<b>Total New Schemes</b>	<b>0</b>	<b>250</b>	<b>1,250</b>	<b>1,000</b>	<b>0</b>	<b>2,500</b>
<b>Total Capital Schemes</b>	<b>19,902</b>	<b>22,683</b>	<b>14,199</b>	<b>4,745</b>	<b>1,770</b>	<b>63,299</b>

OFFICIAL

Budget Policy Proposal	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
[40] Increase income from hire of Children's Centres	-10			
[78] Reduction in contribution to Cheshire Youth Justice Service	-45			
[72] Move to Integrated Early Help Locality Service model		-167		
Review of Children and Families Transport Policies and delivery arrangements		-200	-300	-200
Transport Management Fee savings will not be delivered due to Covid-19 placing additional pressure on transport to school	1,000			
[77] Investment in Cared for Children and Care Leavers	1,300	1,300	1,300	
[11] Reduce the numbers of Business Support staff in line with the repurposing of Children and Family Centres		-200		
[50] Prevention and Early Help Service – Locality working and changes to the management structure of the Family Service		-140		

Budget Policy Proposal	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
[10] Prevention and Early Help Service – Reduction of the cost of Prevention Services			-200	
[19] Reduced travel, supplies and services for Early Help services	-26			
[74] Reduce supplies and services in Children's Centres by 20%.	-32			
[66] Reduced capacity in Family Information Service	-50			
[76] Development and Partnerships Service			-300	
[20] Reduce pensions budget to match latest forecasts	-140			
[53] To review use of School Improvement Grant to provide capacity to support maintained schools	-60			
[71] Increase capacity in SEND service to meet continuing demands on the service	380			
[69] Review the use of the Cheshire East Lifelong Learning Service grant to reduce the requirement of Council funding	-110			

Budget Policy Proposal	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
[37] Establish an Education Psychologist traded service to enable a proactive early support and intervention offer		-25	-75	
[70] To reduce costs of School Liaison and Governance service with less use of external support	-10			
[62] Fund the Cygnet programme for cared for children from pupil premium	-15			
[38] Establish a traded service for non-statutory elements of Attendance Service		-35	-35	
Children's Social Care Transformation and OFSTED Response	1,500	-1,500		
[75] Reduction in cost of external placements for cared for children		-1,530	-2,171	-707

<b>2021/22 Economy &amp; Growth Committee MTFS page 172</b>	<b>Exp £m</b>	<b>Inc £m</b>	<b>Revenue Budget £m</b>	<b>Capital Budget £m</b>	<b>Total Rev + Cap £m</b>
<b>Estates</b>	17.154	-3.858	<b>13.296</b>		
<b>Economic Development</b>	1.662	-0.510	<b>1.152</b>		
<b>Rural &amp; Visitor Economy</b>	8.404	-5.086	<b>3.318</b>		
<b>Housing</b>	3.830	-0.883	<b>2.947</b>		
<b>Directorate</b>	1.642	-0.529	<b>1.113</b>		
<b>Capital Programme</b>				31.459	
<b>Total</b>	<b>32.692</b>	<b>-10.856</b>	<b>21.826</b>	<b>31.459</b>	<b>53.285</b>
<b>Earmarked Reserves</b>		<b>Estimated Opening Balance as at 1st April 2021 £m</b>			
Sustainability & Investment Portfolio		0.34			

## Economy and Growth Committee

### CAPITAL PROGRAMME 2021/22 - 2024/25

Scheme Description	Forecast Expenditure					Total Budget £000
	Prior Years £000	Budget 2021/22 £000	Budget 2022/23 £000	Budget 2023/24 £000	Budget 2024/25 £000	
<b>Committed Schemes - In Progress</b>						
<b>Growth and Enterprise</b>						
Archive Option Development	276	120	0	0	0	396
Astbury Marsh Caravan Park	100	147	0	0	0	247
Connecting Cheshire 2020	1,207	4,810	1,234	0	0	7,250
Connecting Cheshire Phase 2	5,366	536	332	0	0	6,234
Connecting Cheshire	28,929	300	295	0	0	29,524
Corporate Landlord - Operational	999	18	5	0	0	1,022
Countryside Capital Projects	600	5	0	0	0	605
Countryside Vehicles	518	101	0	0	0	619
Crewe Town Centre Regeneration	11,795	975	15,139	314	3,781	32,004
Disabled Facilities	14,680	2,400	2,400	0	0	19,480
Farms Strategy	1,762	300	300	1,018	0	3,380
Gypsy and Traveller Sites	1,170	2,096	0	0	0	3,266
Home Repairs for Vulnerable People	100	300	200	0	0	600
Leighton Green	1,548	200	150	198	0	2,096
Macclesfield Town Centre	639	1,580	0	0	0	2,219
Malkins Bank Golf Course - Phase 3	0	0	0	0	0	0
North Cheshire Garden Village	5,470	3,732	10,500	10,025	0	29,727
Premises Capital (FM)	26,098	4,375	0	0	0	30,473
PROW CMM A6 MARR	2	98	0	0	0	100
Public Rights of Way: Capital Structures Investments	62	37	0	0	0	99
Public Rights of Way Capital Works	788	10	0	0	0	798
Public Rights of Way: Flood Damage Capital Investment	93	29	0	0	0	122
Rural & Green S106 Schemes	74	21	22	0	0	117
Schools Capital Maintenance	3,468	135	0	0	0	3,603
Septic Tanks	317	319	0	0	0	636
South Macclesfield Development Area	3,011	3,534	10,395	7,873	0	24,814
St Annes Car Park	173	5	0	0	0	178
Tatton Park Investment Phase 2	1,414	1,470	401	0	0	3,285
<b>Total Committed Schemes - In Progress</b>	<b>110,660</b>	<b>27,654</b>	<b>41,373</b>	<b>19,428</b>	<b>3,781</b>	<b>202,895</b>
<b>New Schemes</b>						
<b>Environment and Neighbourhood Services</b>						
Green Investment Costs	0	3,600	350	0	0	3,950
Replacement CCTV Cameras	0	205	0	0	0	205
<b>Total New Schemes</b>	<b>0</b>	<b>3,805</b>	<b>350</b>	<b>0</b>	<b>0</b>	<b>4,155</b>
<b>Total Capital Schemes</b>	<b>110,660</b>	<b>31,459</b>	<b>41,723</b>	<b>19,428</b>	<b>3,781</b>	<b>207,050</b>

OFFICIAL

Budget Policy Proposal	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
[80] Tatton Park		-6	-28	-46
[30] Public Rights of Way Resources (Revenue implications of Capital)	10			
[49] Estates Transformation - Office Accommodation	-44	-100	-460	
[51] Neighbourhood Estate Review	-90	-260		
[81] Asset / Service Transfer	-50	-30	-20	
[83] Housing Services	-45			
[79] Development of a Transit Site (Revenue implications of Capital)	27			
[25] Transfer of Congleton Visitor Information Centre	1	-20	-10	-20
Investment Income: Income Target Adjustment	575			

<b>2021/22 Environment and Communities Committee MTFS page 171</b>	<b>Expenditure £000</b>	<b>Income £000</b>	<b>Net £000</b>
Environmental Services	34,827	-2,852	<b>31,975</b>
ASB and Community Enforcement	545	-5	<b>540</b>
Leisure Commissioning	1,763	0	<b>1,763</b>
Libraries	3,944	-305	<b>3,639</b>
Strategic / Neighbourhood Planning	1,087	-180	<b>907</b>
Development Management	3,758	-4,087	<b>-329</b>
Building Control and Planning Support	1,847	-1,755	<b>92</b>
Regulatory Services	4,008	-1,372	<b>2,636</b>
Emergency Planning	213	-57	<b>156</b>
Director / Pay inflation	520	0	<b>520</b>
<b>Total</b>	<b>52,512</b>	<b>-10,613</b>	<b>41,899</b>

Earmarked Reserves	Estimated Opening Balance as at 1st April 2021 £m
Strategic Planning	0.48
Trees/Structure Risk Management	0.40

# Environment and Communities Committee

## CAPITAL PROGRAMME 2021/22 - 2024/25

Scheme Description	Forecast Expenditure					
	Prior Years £000	Budget 2021/22 £000	Budget 2022/23 £000	Budget 2023/24 £000	Budget 2024/25 £000	Total Budget £000
<b>Committed Schemes - In Progress</b>						
<b>Environment and Neighbourhood Services</b>						
Bereavement Service Data System	0	35	0	0	0	35
Congleton Household Waste Recycling Centre Development	20	30	0	0	0	50
Congleton Leisure Centre	953	5,647	4,700	0	0	11,300
Environment S106 Schemes	1,684	151	0	0	0	1,835
Kerbside wheeled bins	1,817	50	50	50	0	1,967
Litter and Recycling Bins	58	50	50	50	0	208
Nantwich Pool Improvements	157	1,567	0	0	0	1,724
Park Development Fund	511	115	0	0	0	626
Pastures Wood Farm - Carbon Offet Scheme	17	8	0	0	0	25
Planning & Building Control Replacement System	464	67	0	0	0	531
Poynton Leisure Centre	419	3,500	687	0	0	4,606
<b>Total Committed Schemes - In Progress</b>	<b>6,099</b>	<b>11,220</b>	<b>5,487</b>	<b>100</b>	<b>0</b>	<b>22,907</b>

OFFICIAL

Budget Policy Proposal	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
[41] Ansa income generation and efficiencies	-259			
[84] Waste contract inflation and tonnage growth	810	644	657	613
[39] ASDV governance review / commercial income	-315	-225	-100	
[85] Carbon Neutral Action Plan delivery	96	20	-81	
[29] Orbitas income and management fee	32	21		
[31] ESAR Annual Management fee	-43	-42	-41	-40
[42] Strategic leisure review		-250		
[86] Tree Risk Management		500		
[26] Regulatory Services ICT system		-9		
[22] Flexible resourcing	-50			

Budget Policy Proposal	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
[27] CCTV Migration to wireless		-85		

2021/22 Corporate Policy MTFS pages 176-178	Exp £m	Inc £m	Revenue Budget £m	Capital Budget £m	Total Rev + Cap £m
<b>Directorate (Corporate)</b>	0.35	0.00	<b>0.35</b>	0.00	<b>0.35</b>
<b>Finance &amp; Customer Services</b>	59.58	-49.73	<b>9.86</b>	1.19	<b>11.04</b>
<b>Transformation</b>	39.12	-23.30	<b>15.81</b>	5.26	<b>21.08</b>
<b>Governance &amp; Compliance</b>	13.59	-3.39	<b>10.20</b>	0.00	<b>10.20</b>
<b>Total</b>	<b>112.64</b>	<b>-76.42</b>	<b>36.21</b>	<b>6.45</b>	<b>42.67</b>

Earmarked Reserves	Estimated Opening Balance as at 1st April 2021 £m
Transformation Programme	0.74
Other reserves	0.66

# Corporate Policy

## CAPITAL PROGRAMME 2021/22 - 2024/25

Scheme Description	Forecast Expenditure					Total Budget £000
	Prior Years £000	Budget 2021/22 £000	Budget 2022/23 £000	Budget 2023/24 £000	Budget 2024/25 £000	
<b>Committed Schemes - In Progress</b>						
<b>Transformation</b>						
Core Financials	7,522	1,167	0	0	0	8,689
IADM (Information Assurance and Data Management)	13,465	1,500	0	0	0	14,965
Unified Communications Project	366	300	310	230	0	1,206
Vendor Management	487	519	0	0	0	1,006
Infrastructure Investment Programme (IIP)	27,073	1,777	0	0	0	28,850
<b>Finance and Customer Services</b>						
Best4Business Programme	22,553	1,188	0	0	0	23,741
<b>Total Committed Schemes - In Progress</b>	<b>71,466</b>	<b>6,451</b>	<b>310</b>	<b>230</b>	<b>0</b>	<b>78,457</b>

OFFICIAL

Budget Policy Proposal	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
[17] Capital Programme Review	-1,000	1,000		
[1] Local Election Costs	150			
[2] Census 2021	-20			
[45] People Directorate - ICT Procurements 2020-24 (Revenue implications of Capital)	60	63	66	19
[46] Place Directorate - ICT Procurements 2020-24 (Revenue implications of Capital)	11	11	11	11
[47] Corporate Directorate - ICT Procurements 2020-24 (Revenue implications of Capital)	2	2	2	2
[44] Unified Communications (Revenue implications of Capital)	251	283	296	
[43] Infrastructure Investment Programme (Revenue implications of Capital)	59	127	224	
[54] Reduce central training budget	-80			

Budget Policy Proposal	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
[21] Review of corporate subscriptions	-35	-15		
[13] Efficiency savings and Restructures within Corporate Services	-200	-350		
[15] Shared services review			-200	
[32] Commercial Workstream	-100			
[16] Improved Debt Recovery and correcting budgeted court costs income targets to reflect actual levels	-290	225	50	50
[14] Review Staff Terms and Conditions	-50	-350	-100	
[18] Member allowances and reduced mileage	-30			
[5] Core Financial System	764	-459		
[4] Housing Benefit – Supported Accommodation	1,300			
[6+7] Mitigation of reduction in the Dedicated Schools Grant	150	107	122	136

Budget Policy Proposal	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
Budget Policy Proposal	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
34] Brighter Futures Together Programme Customer Experience	-120	-133	-81	
[3] Pay inflationary increase	1,662	3,753	3,833	3,922

<b>Finance Sub-Committee</b>	<b>Expenditure £m</b>	<b>Income £m</b>	<b>Net Budget £m</b>
Capital Financing	15.4	-1.4	<b>14.0</b>
Past Service Pensions	1.7	-4.6	<b>-2.9</b>
Transfer to/from Earmarked Reserves (includes Place Capital proposal)	2.0	-0.7	<b>1.3</b>
Bad Debt Provision top up	0.2	-	<b>0.2</b>
Council Tax	-	-242.8	<b>-242.8</b>
Business Rates	-	-49.1	<b>-49.1</b>
Un-ringfenced Grants	-	-19.2	<b>-19.2</b>
<b>Revenue Total</b>	<b>19.3</b>	<b>-317.8</b>	<b>-298.5</b>
<b>Capital Total</b>	<b>7.0</b>	<b>-171.2</b>	<b>-164.2</b>

# Finance Sub Committee

CAPITAL PROGRAMME 2021/22 - 2024/25						
Scheme Description	Forecast Expenditure					
	Prior Years £000	Budget 2021/22 £000	Budget 2022/23 £000	Budget 2023/24 £000	Budget 2024/25 £000	Total Budget £000
Committed Schemes - In Progress						
Strategic Capital Projects	6,624	7,030	7,031	7,030	7,030	34,745
Total Committed Schemes - In Progress	6,624	7,030	7,031	7,030	7,030	34,745

Budget Policy Proposal	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
Minimum Revenue Provision	2,000	4,000	1,000	1,000
Central Pension adjustment	-4,567	-1,900	1,500	
Bad Debt Provision	200			
Capital Receipts Income	1,000			
Use of Earmarked Reserves (MTFS Feb 20) plus increase to include funds set aside for VR costs	3,022	-873	-253	-1,476
Top up to General Reserves		600		-600
Increase forecast Domestic Tax Base Growth. Taxbase growth estimated at 1,800 new homes + reduction for increased Council Tax Support	-1,892	-2,435	-2,483	-2,533
Increase forecast Domestic Tax Base Growth (change from previous year budget) % increase planned at 1.99%	-11,452	-4,833	-4,977	-5,126
Business Rates Retention Government Policy change Compensation Grants	700			

Budget Policy Proposal	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
Change in specific grants estimated	-1,002	387	49	46
Change to NHB funding estimate	3,352	3,920	1,960	980
Deficit on Collection Fund	147			